### **Corporate Profile**





# Infinity with Will

We will never stop working to support the future of society and the planet.

Advancing social infrastructure.

Innovating solutions for environmental sustainability.

Safeguarding the life of each and all.

As our mission is bold, our work holds boundless hope for tomorrow.

Committed to the highest quality from the most advanced technologies and services.

Toward circular economies that grow in harmony with the environment.

Beyond the conventional onto new challenges to build a better world.

As a company with a long history of achievements,

Mitsubishi UBE Cement looks forward to a future of
infinite possibilities together with you.





#### Mission

Continue to support the future of the planet by providing the highest quality with the best technology and services.

#### **Value**

#### **Integrity and Sincerity**

Act with integrity and sincerity, and deeply pursue the essence of things.

#### **Teamwork and Group Strength**

Respect individual diversity and integrate the knowledge and skills of all employees to maximize the strength of the Group.

#### **Challenges and Change**

Boldly take on challenges and go beyond convention, continuing to innovate to meet the demands of the world.

# Advancing to the next stage beyond being a newly integrated company

With its corporate philosophy of "Continue to support the future of the planet by providing the highest quality with the best technology and services," Mitsubishi UBE Cement Corporation (MUCC) recognizes its mission as to continue to safeguard across generations the sustainable future of the Earth and its people by delivering a safe and secure supply of basic materials for the construction of buildings, bridges, roads, and other social infrastructure and by contributing to the development of a circular economy.

It is now FY2025: three years since MUCC commenced operations. During this time, we have made progress with internal integration and harmony, and we have also achieved the profit targets in our Medium-term Management Strategy (Infinity with Will 2025—MUCC Sustainable Plan 1st STEP) announced in April 2023. Accordingly, we are positioning FY2025 as our first year of advancing to the next stage beyond being a newly integrated company. We will work rapidly to address each of the priority issues for realizing our vision for 2030 of a "corporate group with leading technology and high profitability by maximizing the synergistic effects of business integration" as soon as possible.

We hope to continue to receive your further understanding and support.



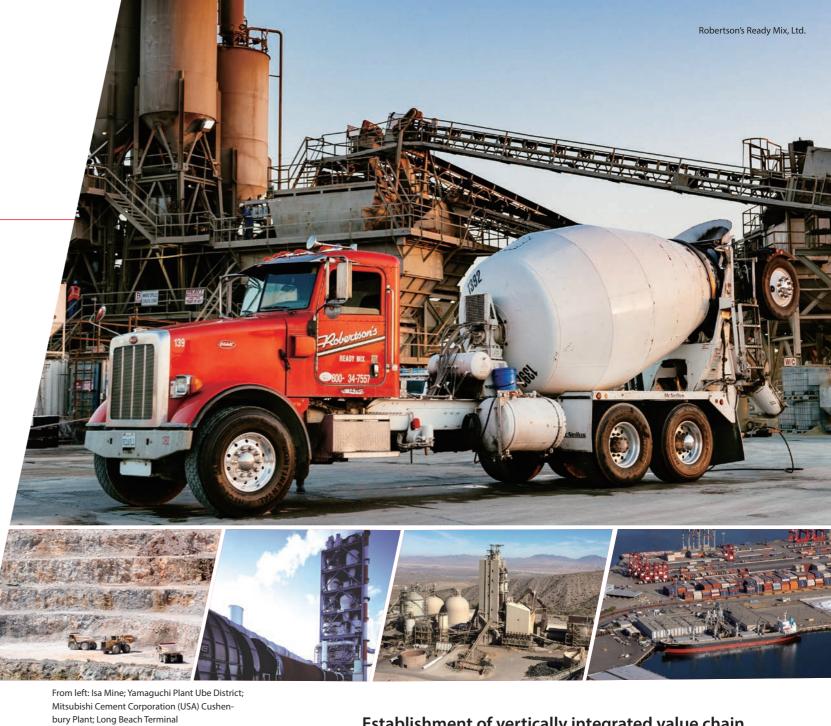
#### **Cement and Ready Mixed Concrete Business**

As a leading manufacturer in the cement industry for domestic and overseas markets in Japan, we deliver the stable supply of basic materials for social infrastructure

The Cement and Ready Mixed Concrete Business produces and sells high-quality cement and ready-mixed concrete, which are essential for the establishment of social capital in Japan and overseas. Actively using various waste materials as raw materials, we contribute to the construction of social infrastructure and the development of circular economies through our production locations all over Japan, including the Kyushu Plant, which boasts the largest production capacity in Japan, and our nationwide ready-mixed concrete production and supply network.

#### Largest production capacity and supply potential in Japan

We deliver a stable supply of the basic materials that protect human life and society through the Higashitani and Ube Isa mines, with their abundant limestone resources, our production facilities, including the Kyushu Plant that is Japan's largest producer of cement, the large-scale port facilities and other infrastructure in the Ube district, and our production and distribution networks in Japan and overseas.



### Establishment of vertically integrated value chain on west coast of United States

We have established a vertically integrated value chain in Southern California that ranges from the cement to aggregate and ready-mixed concrete business domains. With Robertson's Ready Mix, which boasts the top share of the Southern California's ready-mixed concrete market, at its core, we are working to expand and grow the scale of our business. This includes broadening the area of our operations, while further strengthening our business foundations that extend from upstream to downstream processes.





#### Mineral Resources Business

# From construction and civil engineering materials to lifestyle products, we take advantage of the many and varied functions of limestone

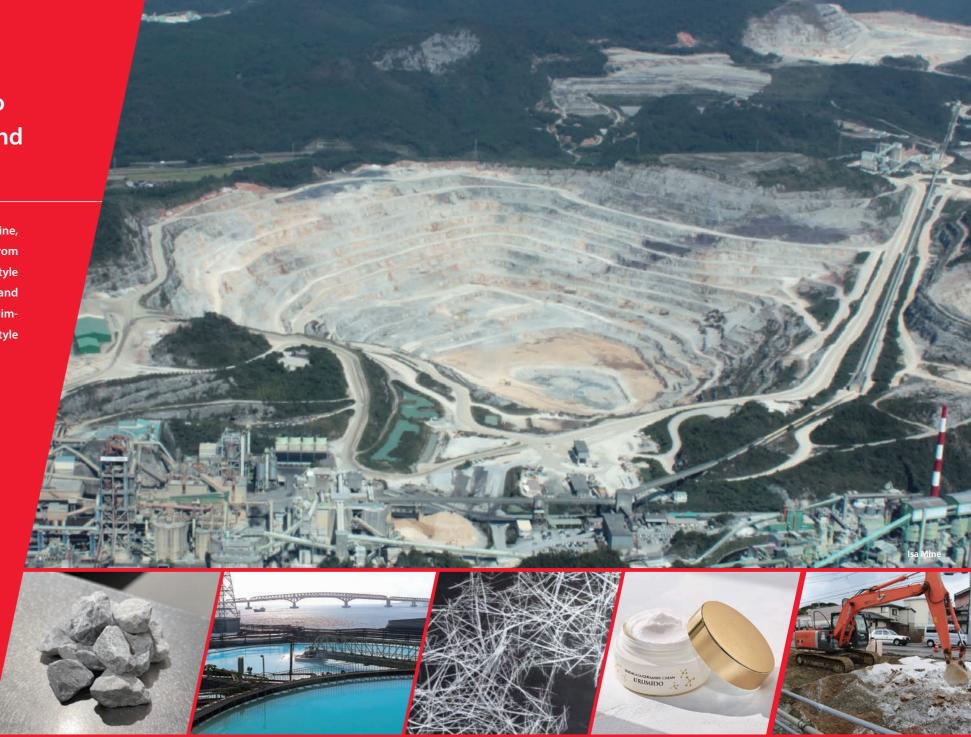
In the Mineral Resources Business, we extract quality, highly pure limestone from our own limestone mine, which is one of the largest in Japan, and produce and sell products for a wide variety of applications, from upstream to downstream, ranging from construction, civil engineering, steel, and chemicals to lifestyle products. Starting with limestone and aggregate, we produce and sell lime products such as quicklime and slaked lime, civil engineering-related products such as soil stabilizer, magnesia products made with unlimited supplies of sea water and quicklime, fine material products made with lime and magnesia, and lifestyle products such as insect repellents and cosmetics.

### Extensive product range, including one of the world's largest production scales of magnesia clinker

In the calcia field, while demand for quicklime and limestone is steady, there has been an expansion of demand for neutral-based soil stabilizer. In the magnesia field, we are Japan's only manufacturer of magnesia clinker, and we also boast Japan's top share of magnesium hydroxide slurry.

### Supporting advanced technology industries such as semiconductors and automotive components

Our fine material products, created with our proprietary technology, are being put to use in cutting-edge fields, such as ultrapure calcium carbonate for use in laminated chip ceramic capacitors and other high value-added semiconductor chips and basic magnesium sulfate for use in automotive plastics.



From left: Limestone; Hydrotreater; MOS-HIGE basic magnesium oxysulfate whisker; URUMIDO ceramide moisturizing cream; lime-based soil stabilizer; Green Lin





#### **\*** Environment and Energy Business

## Contributing to circular economies through environmental recycling Stable supply of biomass-generated electricity

With our environmental recycling business, which makes maximum use of the ability of cement kilns to process waste materials in large volumes, our coal business with its history of over 100 years, and our power business that provides coal-fired power and biomass-generated power, we will open up the environment and energy of the future.

be Coal Center, which hoasts Japan's Jargest handling capacity for imported steam coal



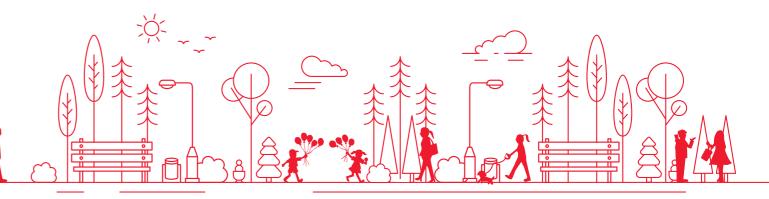
#### Detoxification of hazardous substances at high temperatures in the 1450°C range expands acceptability of difficult-to-treat waste materials

In the environmental business, we use our proprietary treatment systems to make a variety of waste materials and by-products, such as plastic waste, sewage sludge and waste plaster-board powder, available for use as cement raw materials and thermal energy. In this way, we are contributing to the building of circular economies.

### Ube Coal Center handles coal, petroleum coke and biomass from around the world

As one of the largest coal terminals in Japan, Ube Coal Center is specialized in handling and storage of coal, petroleum coke and biomass. The electric power business, which operates a 216MW power plant, contributes to global environmental protection by using of diverse renewable fuels such as biomass.





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### Research and Development

In addition to the development of high-performance construction materials, we take on the challenge of technological development related to decarbonization and resources recycling, broadly meeting emerging needs

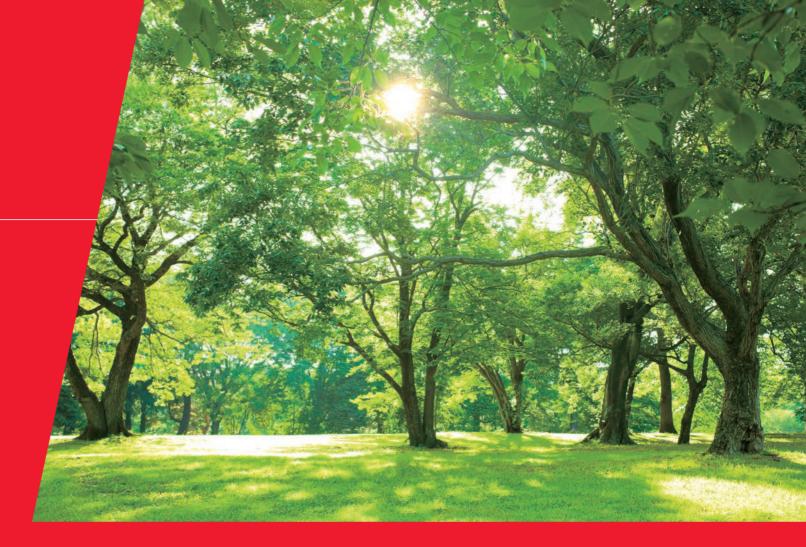
Based on long years of knowledge accumulated in the cement research field, we develop high-performance cement, concrete and cement-based soil stabilizer satisfying diverse requirements, such as fluidity, strength, durability, ecofriendly, and others. We've been also developing recycling technologies of waste materials and by-products and decarbonization technologies.

#### Our group-wide research and development covers extensive research fields, and we strive for leading technology

Our research and development fields are wide-ranging, from the development of construction materials to the areas of decarbonization, resources-recycling, and environmental improvement for a sustainable society. Our research and development center has been accumulating technologies and knowhow for business field expansions. We continue working on the development of leading technology for new business creation and the enhancement of our research foundations towards the future.







#### Approaches to global environmental issues

### We are committed to reducing greenhouse gas emissions for carbon neutrality and circular economy

To realize carbon neutrality, we engage in initiatives such as the promotion of energy conservation, the use of renewable energies, the use of alternative fuel, the development of low-carbon products, and the establishment of CO<sub>2</sub> capture and utilization (CCU) business models.

#### 2030 targets for carbon neutrality

MUCC has set a target of reducing its CO<sub>2</sub> emissions by 40% (vs. 2013) by 2030 towards carbon neutrality across the whole group in 2050. Leveraging the strengths of our accumulated technologies and supply chain, we will aim for carbon neutrality by achieving feasible and unique decarbonization schemes as a cement manufacturer.

### We demonstrate maximum synergy through our domestic and overseas networks

Through the optimization of our production systems and the rebuilding of our sales and logistics systems, including in the ready-mixed concrete business, we will promote the improvement of efficiency across our entire value chain and demonstrate maximum synergy effects. In doing so, we will contribute to the construction of social infrastructure and the development of circular economies.

#### Domestic Networks

Plant Mine Research & Development Center Branch Service Station (Terminals)





Yamaguchi Plant Isa District



Higashitani Mine

(Kyushu Branch) Okinawa Office

Kyushu Plant Kanda District1

Kyushu Plant Kanda

Ube Kanda Mine

District2



**Ube Coal Center** 



Kyushu Plant Kurosaki District



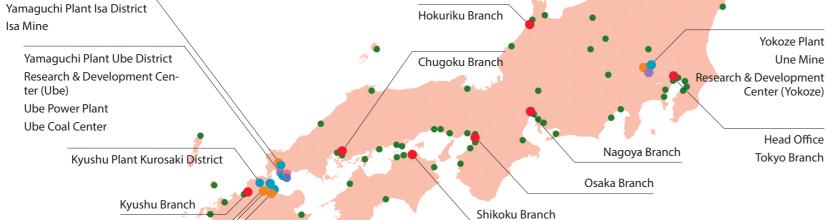
Kyushu Plant Kanda District1



Higashitani Mine



Kvushu Plant Kanda District2









Research & Development Center

Hokkaido Branch

(Ube)

 Yamaguchi Plant Ube District **Service Station (Terminals)** Yamaguchi Plant Isa District

**Power Plant** 

Ube Power Plant

 Kyushu Plant Kurosaki District Kushiro Rumoi Ishikari CT Hachinohenishi Hachinohehigashi Aomori Sendai Matsusaka Shiogama Tovama

**Research & Development** Center Research & Development

Kyushu Plant Kanda District1

Kyushu Plant Kanda District2

Research & Development Center (Ube)

#### Branch

**Iwate Plant** 

Nagasaka Mine

Tohoku Branch

Iwate Plant

Yokoze Plant

Nagasaka Mine

Ube Kanda Mine

Higashitani Mine

Une Mine

Isa Mine

Head Office/Tokyo Branch Hokkaido Branch

●Tohoku Branch Hokuriku Branch

Nagova Branch Osaka Branch Shikoku Branch

Chugoku Branch Kvushu Branch (Kyushu Branch) Okinawa Office

Shimizu Tagonoura

Nagoya Sorami Toyohashi Kinuura

Akita Sakata Onahama

Soso CT Korivama Niigata Rinko Niigata

Sado Menuma Narashino Chiba

Chibaminato

Shinagawa Tokyo Tsurumi Yokohama

> Kofu Tobumachi Matsumoto Nagano

 Marugame Sakaide Matsuyama

**Coal Center** 

Ube Coal Center

 Hakataiima Kochi Sukumo Fukuoka

Karatsu

 Nagasakiminam Kanazawa Sasebo Fukui Maizuru Kamitsushima

Osakako Goto Sakai Yatsushiro Amagasaki Oitanishi Himejinishi Hyuga

 Himejihigashi Kagoshima Kobe Kajiki Shibushi Takasago Amami Kainan Sakaiminato Okinawa

Hamada Ishigakijima Oki Mizushima Kojima Hiroshima Kaita

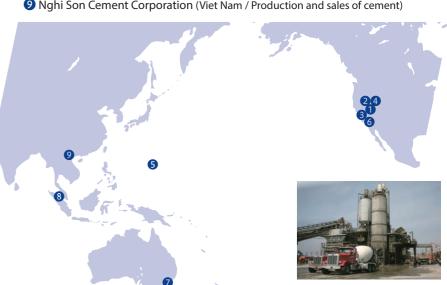
Fukuvama Tokushima

#### **Overseas Networks**

- 1 Mitsubishi Cement Corporation (CA, USA / Production and sales of cement)
- 2 MCC Development Corporation(NV, USA / Investment in cement-related industries)
- 3 Robertson's Ready Mix,Ltd.

(CA, NV, USA / Production and sales of ready-mixed concrete and aggregates)

- 4 Nevada Ready Mix Corporation
- (NV, USA / Production and sales of ready-mixed concrete and aggregates) **5** Hawaiian Rock Products Corporation
- (Guam Islands, USA / Production and sales of ready-mixed concrete and aggregates) 6 MCC Terminal Inc. (CA, USA/ Import terminal)
- 7 Mitsubishi Materials (Australia) Pty.,Ltd. (Australia / Development of coal mines)
- 8 UBE Singapore Pte., Ltd. (Singapore / Sales in Southeast Asia and purchase of materials)
- **9** Nghi Son Cement Corporation (Viet Nam / Production and sales of cement)



Robertson's Ready Mix,Ltd.

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#### **Associated Companies, Etc.**

■ Kanto Ube Holdings Co., Ltd. Estage Osaki Building, 3-5-2 Osaki, Shinagawa-ku, Tokyo 141-0032 Tel. +81-3-5759-7715 Fax. +81-3-5759-7732

■ Kanto Ube Concrete Co., Ltd. Estage Osaki Building, 3-5-2 Osaki, Shinagawa-ku, Tokyo 141-0032 Tel. +81-3-5759-7696 Fax. +81-3-5759-7729

■ Kanto Ready-mixed Concrete
Transportation Co., Ltd.
1-1-1 Jonanjima, Ota-ku, Tokyo 143-0002

Tel. +81-3-3790-2388 Fax. +81-3-3790-2389

■ Sanshin Tsusho Co., LTD. 2-12-8 Shibadaomon, Minato-ku, Tokyo 105-0012 Tel. +81-3-3434-0821 Fax. +81-3-3434-0825

■ Shinko Transportation and Warehouse Co., Ltd.
Shibaura Naibou No.3, 3-30-1 Kaigan, Minato-ku, Tokyo 108-0022
Tel. +81-3-3453-6001
Fax. +81-3-3453-6003

■ Tokyo Ryoko Concrete Co., Ltd. 5-8-20 Kounan, Minato-ku, Tokyo 108-0075 Tel. +81-3-3471-7040 Fax. +81-3-3471-7045

■ Ryoko Lime Industry Co., Ltd.
Ascend Kanda Building, 10-2 Kandatomiyamacho,
Chiyoda-ku, Tokyo 101-0043
Tel. +81-3-5289-9221
Fax. +81-3-5289-9222

Ozawa Corporation
 1-5-31 Shinden, Kisarazu-shi, Chiba 292-0832
 Tel. +81-438-22-5285
 Fax. +81-438-22-5758

■ Chiba Ube Concrete Co., Ltd. 220-10 Shinminato, Mihama-ku, Chiba-shi, Chiba 261-0002 Tel. +81-43-243-1845 Fax. +81-43-243-1848

■ Hokuriku Ube Concrete Co., Ltd. 932 Washizuka, Kosugimachi, Imizu-gun, Toyama 939-0305 Tel. +81-766-55-2755 Fax. +81-766-55-2757

■ Fuji Ube Concrete Co., Ltd. 258 Kijima, Fuji-shi, Shizuoka 421-3304 Tel. +81-545-56-0033 Fax. +81-545-56-2800

■ Tokai Ryoko Co., Ltd. 5-1-4 Kiyofunecho, Nakagawa-ku, Nagoya-shi, Aichi 454-0832 Tel. +81-52-361-2476 Fax. +81-52-361-2923

Kansai Ube Co., Ltd.
 4-2-23 Kaigandori, Minato-ku, Osaka-shi,
 Osaka 552-0022
 Tel. +81-6-4395-9300
 Fax. +81-6-4395-9301

■ Shinkansai Ryoko Ready Mixed Concrete Co., Ltd.
5 Otakasucho, Amagasaki-shi, Hyogo 660-0842 Tel. +81-6-6409-0781 Fax. +81-6-6409-0784

Tel. +81-3-6275-0330 Fax. +81-3-6275-0375

https://www.mu-cc.com/

■ Nishiharima Ube Co., Ltd. 3059-13 Nakashima, Shikama-ku, Himeji-shi, Hyogo 672-8035 Tel. +81-79-235-4156 Fax. +81-79-235-9566

■ Chugoku Ryoko Co., Ltd. 2-22-66 Dejima, Minami-ku, Hiroshima-shi, Hiroshima 734-0013 Tel. +81-82-256-0800 Fax. +81-82-251-9213

■ Chushikoku Ube Concrete Co., Ltd. 3-2 Minamimyojinmachi, Kaitacho, Aki-gun, Hiroshima 736-0055 Tel. +81-82-822-2125 Fax. +81-82-823-0550

■ Hagimori Industries, Ltd. 525-125 Okiube, Ube-shi, Yamaguchi 755-0001 Tel. +81-836-31-1678 Fax. +81-836-21-4554

■ Hagimori Logistics, Ltd. 3296-5 Higashisue, Ube-shi, Yamaguchi 759-0206 Tel. +81-836-41-7546 Fax. +81-836-41-7796

■ MU Arcline Corporation 1-5-5 Minatomachi, Ube-shi, Yamaguchi 755-0027 Tel. +81-836-34-1181 Fax. +81-836-34-1183

■ UIC Consultant Ltd. 3897-2 Higashisue, Ube-shi, Yamaguchi 759-0206 Tel. +81-836-44-1170 Fax. +81-836-44-1173

■ MU Cement Service Co., Ltd. 1978-2 Kogushi, Ube-shi, Yamaguchi 755-8633 Tel. +81-836-32-7741 Fax. +81-836-32-7640

■ Ube Sand Co., Ltd. 332-9 Okubun, Ominecho, Mine-shi, Yamaguchi 759-2214 Tel. +81-837-52-1321 Fax. +81-837-52-1320

■ Ube Material Industries, Ltd.
Ube Industries Building, 8-1 Aioicho,
Ube-shi, Yamaguchi 755-0043
Tel. +81-836-31-0156
Fax. +81-836-21-9778
Kyodo Building, 1-9-2 Nihonbashimuromachi,
Chuo-ku, Tokyo 103-0022
Tel. +81-3-3279-3231
Fax. +81-3-3279-3239

■ Kano Ube Concrete Co., Ltd. 2697 lcchoda, Kanoshimo, Shunan-shi, Yamaguchi 745-0304 Tel. +81-834-68-2638 Fax. +81-834-68-2639

Sanyo Ube Co., Ltd.
 1091-1 Asada, Yamaguchi-shi, Yamaguchi 753-0871
 Tel. +81-83-922-3511
 Fax. +81-83-922-6163

■ Kitakyushu Ube Concrete., Ltd. 69-2 Nishiminatomachi, Kokurakita-ku, Kitakyushu-shi, Fukuoka 803-0801 Tel. +81-93-561-4331 Fax. +81-93-561-4380

■ Seibu Construction Co., Ltd. 1-15-29 Jigyo, Chuo-ku, Fukuoka-shi, Fukuoka 810-0064 Tel. +81-92-771-1766 Fax. +81-92-771-6069 ■ Seibu Ready-Mixed Concrete Corporation 411 Shimababa, Itoshima-shi, Fukuoka

English

819-1305 Tel. +81-92-327-1321 Fax. +81-92-327-3732

■ Chikushi Ryoko Ready Mixed Concrete Co., Ltd.

1-11-11 Mikasagawa, Onojo-shi, Fukuoka 816-0912 Tel. +81-92-504-1828

Fax. +81-92-504-1827

■ Hokoku Shoji Co., Ltd.
Shinei Building, 2-11-25 Daimyo, Chuo-ku,
Fukuoka-shi, Fukuoka 810-0041
Tel. +81-92-737-7950
Fax. +81-92-726-0001

Material Kyusyu Co., Ltd.
 12 Matsubaracho, Kandamachi,
 Miyako-gun, Fukuoka 800-0396
 Tel. +81-93-434-0022
 Fax. +81-93-434-0282

■ Yasukawa Ready-mixed Concrete Corporation Industry Co., Ltd.

2-6-31 Sharyo, Higashi-ku, Fukuoka-shi, Fukuoka 812-0068 Tel. +81-92-611-4475 Fax. +81-92-611-4478

 Nagasaki Central Ready-mixed Concrete Corporation
 5-642-2 Tomachi, Nagasaki-shi, Nagasaki 850-0952
 Tel. +81-95-898-4061

Fax. +81-95-898-4062

Oita Ube Co., Ltd.
1-7-4 Toyomi, Oita-shi, Oita 870-0018
Tel. +81-97-534-9251
Fax. +81-97-529-7210

■ FPA Pacific Corporation
P.O. Box, Tinian, MP 96952, Mariana Islands

■ Hawaiian Rock Products Corporation 1402 Route 15, Mangilao, Guam 96913

■ MCC Development Corporation 151 Cassia Way, Henderson, NV 89014-6616 Tel. +1-702-932-3900 Fax. +1-702-932-3909

Mitsubishi Cement Corporation
 151 Cassia Way, Henderson, NV 89014-6616
 Tel. +1-702-932-3900
 Fax. +1-702-932-3909

■ Mitsubishi Materials (Australia) Pty., Ltd. Suite 802, Level 8, 46 Market St. Sydney NSW 2000 Australia Tel. +61-2-9262-4992

■ Nevada Ready Mix Corporation 151 Cassia Way, Henderson, NV 89014-6616

■ Robertson's Ready Mix, Limited 200 S. Main St. Suite 200, Corona, CA 92882

■ **UBE Singapore Pte. Ltd.** 150 Beach Road #25-08, Gateway West, Singapore 189720 Tel. +65-6291-9363 **Corporate Profile** 



MUCC

2025.3 1000 MBS

#### **Corporate Outline**

■ Name

■ Head Office Location	lino Building, 2-1-1 Uchisaiwaicho, Chiyoda-ku, Tokyo 100-8521		
■ Representatives	Kazuto Hirano, Representative Director & President		
■ Established	April 14, 2021		
■ Capital	50,250 million JPY (as of March 31, 2024)		
■ Accounting period	March 31		
■ Major Shareholders and Shareholding Ratios	Mitsubishi Materials Corporation: 50%, UBE Corporation: 50%		
■ Total Assets	Consolidated: Approx. 813 billion JPY (as of March 31, 2024)		
■ Net Sales	Consolidated: Approx. 585 billion JPY (fisical year ended March 31, 2024)		
■ Number of Employees	Consolidated: 8,065 Non-consolidated: 1,871 (as of March 31, 2024)		
■ Business Areas	Cement and ready-mixed concrete businesses in Japan and overseas (USA and others), limestone resources business, environmental and energy-related businesses (coal business, electric power business, environmental and recycling businesses), building materials business, and other associated businesses, etc.		

75 companies (fisical year ended March 31, 2024)

Mitsubishi UBE Cement Corporation (MUCC)

#### History

■ Associated Companies, Etc.

Mitsubishi Materials Corporation		UBE Corporation	
1893 1918 1920	Mitsubishi Goshi Kaisha is established. Mitsubishi Mining Company Ltd. is established. Kanda Plant (now Kyushu Plant Kanda District1, then	1923 1925	Ube Cement Production, Ltd. is established. Ube Cement Production, Ltd. commences cement production.
	Hokoku Cement Corporation) commences cement production.	1936 1943	Japan's first bulk cement tanker, Kiyotada Maru, is launched. Ube Cement Plant (now Yamaguchi Plant Ube District)
1921	Mitsubishi Mining Company Ltd., lists on the Tokyo Stock Exchange.	1948	commences production of portland blast-furnace cement.  Isa Quarry (now Isa Mine) commences quarrying of
1952	Chikuho Sekkai Kogyo Co., Ltd. is established (later merged with Mitsubishi Cement Corp; now Higashitani	1949	limestone. Ube Industries, Ltd. lists on the Tokyo Stock Exchange.
1954	Mine). Mitsubishi Cement Corp. is established.	1955	Ube Cement Plant's Isa Plant (now Yamaguchi Plant Isa District) commences cement production.
1955	Development of Higashitani Mine commences. Kurosaki Plant (now Kyushu Plant Kurosaki District)	1959	Ube Concrete Industry Co., Ltd. (now Kanto UBE Concrete Corporate) is established.
1958	commences cement production.  Iwate Plant (then Tohoku Kaihatsu Co., Ltd.) commences	1964	Kanda Cement Plant (now Kyushu Plant Kanda District2) commences cement production.
1969	cement production.  Yokoze Plant commences cement production.	1977	Development of Mt. Eboshi, Kanda commences.  40-tonne hopper trailer starts operating on Ube Mine
1973	Mitsubishi Mining Co., Ltd., Mitsubishi Cement Corporation, and Hokoku Cement Corporation merge into Mitsubishi Mining & Cement Co., Ltd.	1980	Expressway.  Operations start at Okinoyama Coal Center (now Ube Coal Center).
1979	RYOKOLIME INDUSTRY Co., Ltd. is established.  Aomori Plant commences cement production.		Representative office is established in Singapore (now UBE Singapore Pte., Ltd.).
1988	Mitsubishi Cement Corp. is established in the United States.	1982	Full route of Kosan Expressway opens.  Operations start at 145-MW coal-fired power plant.
	MCC Development Corporation is established. Nevada Ready Mix is established.	1995	Ube Shipping & Logistics, Ltd. (now MU Arcline Corporation) is established.
1990	Mitsubishi Metal Corporation and Mitsubishi Mining & Cement Co., Ltd. merge to form Mitsubishi Materials Corporation on December 1.	1997	Ube Chemical Ind. Co., Ltd. and CALCEED Co., Ltd. merge to form Ube Material Industries, Ltd. (made a wholly-owned subsidiary in 2013).
1991 1998	Merges with Tohoku Kaihatsu Co., Ltd. Forms comprehensive business tie-up with Ube Industries, Ltd. and establishes Ube-Mitsubishi Cement	1998	Forms comprehensive business tie-up with Mitsubishi Materials Corporation and establishes Ube-Mitsubishi Cement Corporation.
2012	Corporation.  MCC Development Corporation makes Robertson's Ready Mix, Ltd. a wholly-owned subsidiary.	2004 2015	Operations start at 216-MW IPP power plant. UBE Construction Materials Co., Ltd. (now MU MATEX Co., Ltd.) is established.

#### **Business Locations**

#### ■ Head Office

lino Building, 2-1-1 Uchisaiwaicho, Chiyoda-ku, Tokyo 100-8521 Tel. +81-3-6275-0330 Fax. +81-3-6275-0375

#### ■ Iwate Plant

50 Hanebori, Nagasaka, Higashiyamacho, Ichinoseki-shi, Iwate 029-0302 Tel. +81-191-47-3131

Fax. +81-191-47-4090

#### ■ Yokoze Plant

2270 Yokoze, Yokozemachi, Chichibu-gun, Saitama 368-8501 Tel. +81-494-23-1111 Fax. +81-494-23-7603

#### ■ Yamaguchi Plant Ube District

1978-2 Kogushi, Ube-shi, Yamaguchi 755-8633 Tel. +81-836-31-0111 Fax. +81-836-35-2875

#### ■ Yamaguchi Plant Isa District

4768 Isa, Isacho, Mine-shi, Yamaguchi 759-2222 Tel. +81-837-52-1212 Fax. +81-837-52-1750

#### ■ Kyushu Plant Kanda District1

12 Matsubaracho, Kandamachi, Miyako-gun, Fukuoka 800-0396 Tel. +81-93-434-0081 Fax. +81-93-436-2041

#### ■ Kyushu Plant Kanda District2

7 Nagahamacho, Kandamachi, Miyako-gun, Fukuoka 800-0311 Tel. +81-93-434-2111 Fax. +81-93-434-0179

#### ■ Kyushu Plant Kurosaki District

1-1 Kukinamimachi Yahatanishi-ku Kitakyusyu-shi, Fukuoka 807-0812 Tel. +81-93-641-4111 Fax. +81-93-622-2447

#### ■ Higashitani Mine

750 Komori, Kokuraminami-ku, Kitakyusyu-shi, Fukuoka 803-0182 Tel. +81-93-451-0131 Fax. +81-93-451-0432

#### ■ Ube Coal Center

1980-29 Okinoyama, Kogushi, Ube-shi, Yamaguchi 755-8633 Tel. +81-836-31-5971 Fax. +81-836-31-5985

#### **■** Ube Power Plant

1980-10 Kogushi, Ube-shi, Yamaguchi 755-8633 Tel. +81-836-31-5972 Fax. +81-836-31-6417

#### ■ Coal Technical Center

1980 Okinoyama, Kogushi, Ube-shi, Yamaguchi 755-8633 Tel. +81-836-31-6549 Fax. +81-836-31-6084

#### ■ Research & Development Center (Yokoze) 2270 Yokoze, Yokozemachi, Chichibu-gun,

Saitama 368-8504 Tel. +81-494-23-6073 Fax. +81-494-23-6093

#### ■ Research & Development Center (Ube) 1-6 Okinoyama, Kogushi, Ube-shi,

Yamaguchi 755-8633 Tel. +81-836-22-6150 Fax. +81-836-22-6497

#### **■** Hokkaido Branch

Sapporo Center Building, 6-2-2 Kita5-jonishi, Chuo-ku, Sapporo-shi, Hokkaido 060-0005 Tel. +81-11-231-7131 Fax. +81-11-231-7156

#### ■ Tohoku Branch

JRE Higashi Nibancho Square, 4-1-25 Ichibancho, Aoba-ku, Sendai-shi, Miyagi 980-0811 Tel. +81-22-711-5710 Fax. +81-22-711-5717

#### ■ Tokyo Branch

lino Building, 2-1-1 Uchisaiwaicho, Chiyoda-ku, Tokyo 100-8521 Tel. +81-3-6275-0396 Fax. +81-3-6275-0399

#### ■ Hokuriku Branch

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#### ■ Nagoya Branch

Nishiki Park Building, 2-4-3 Nishiki, Naka-ku, Nagoya-shi, Aichi 460-0003 Tel. +81-52-222-2620 Fax. +81-52-222-2630

#### ■ Osaka Branch

OAP Tower, 1-8-30 Tenmabashi, Kita-ku, Osaka-shi, Osaka 530-6028 Tel. +81-6-6357-2901 Fax. +81-6-6357-2902

#### ■ Shikoku Branch

Hyakujuyon Building, 5-1 Kameicho, Takamatsu-shi, Kagawa 760-0050 Tel. +81-87-863-0370 Fax. +81-87-863-0361

#### ■ Chugoku Branch

Hiroshima Kogin Building, 2-1-22 Kamiyacho, Naka-ku, Hiroshima-shi, Hiroshima 730-0031 Tel. +81-82-247-9521 Fax. +81-82-247-9621

#### ■ Kyushu Branch

Hinode Tenjin Building, 1-12-20 Tenjin, Chuo-ku, Fukuoka-shi, Fukuoka 810-0001 Tel. +81-92-752-6101 Fax. +81-92-752-6109

#### ■ Okinawa Office

Nissei Naha Center Building, 1-12-12 Kumoji, Naha-shi, Okinawa 900-0015 Tel. +81-98-863-1121 Fax. +81-98-863-1264

#### **Associated Companies, Etc.**

#### ■ KUSHIRO UBE Co., Ltd.

5-1-24 Tottoriminami, Kushiro-shi, Hokkaido 084-0905 Tel. +81-154-51-2101 Fax. +81-154-51-2853

#### ■ Bekkai Ube Concrete Co., Ltd.

5-1-24 Tottoriminami, Kushiro-shi, Hokkaido 084-0905 Tel. +81-154-51-2101 Fax. +81-154-51-2853

#### ■ Hokkaido Ube Co., Ltd.

1-2-37 Higashinaebo1-jo, Higashi-ku, Sapporo-shi, Hokkaido 007-0801 Tel. +81-11-781-2030 Fax. +81-11-782-6593

#### ■ Hokkaido Ube Transportation Co., Ltd. 2-6-11 Irifunecho, Tomakomai-shi,

Hokkaido 053-0003 Tel. +81-144-34-2730 Fax. +81-144-34-2731

#### ■ Hokuryo Corp.

4-1-14 Kita31-jonishi, Kita-ku, Sapporo-shi, Hokkaido 001-0031 Tel. +81-11-792-8612 Fax. +81-11-351-2912

Nishiiwai-gun, lwate 029-4102 Tel. +81-191-46-2860 Fax. +81-191-46-2774

#### ■ Hokuryo Aggregate Co., Ltd.

4-1-14 Kita31-jonishi, Kita-ku, Sapporo-shi, Hokkaido 001-0031 Tel. +81-11-792-8612 Fax. +81-11-351-2912

#### ■ Hokuryo Logistics Co., Ltd.

1-1-9 Kaiun, Kushiro-shi, Hokkaido 085-0023 Tel. +81-154-23-8195 Fax. +81-154-23-8197

#### ■ Ichinoseki Remicon Co., Ltd.

64-1 Iwanosawa, Mashiba, Ichinoseki-shi, Iwate 021-0901 Tel. +81-191-26-2275 Fax. +81-191-21-3074

#### ■ Daikyo Kigyo Co., Ltd.

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#### ■ HIRAIZUMI Co., Ltd.

56 Toinosawa, Hiraizumi, Hiraizumicho,

#### ■ Materials Tohoku Corporation

50 Hanebori, Nagasaka, Higashiyamacho, Ichinoseki-shi, Iwate 029-0032 Tel. +81-191-48-4745 Fax. +81-191-48-4891

#### ■ R-Koma Ltd.

9-1 Iwakura, Kurikomaiwagasaki, Kurihara-shi, Miyagi 989-5301 Tel. +81-228-45-5771 Fax. +81-228-45-5775

#### ■ MU MATEX Co., Ltd.

Seavans South Building, 1-2-3 Shibaura, Minato-ku, Tokyo 105-0023 Tel. +81-3-5419-6206 Fax. +81-3-5419-6265

#### ■ MUCC Construction Materials

#### Corporation

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#### ■ MU Information system Co., Ltd.

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